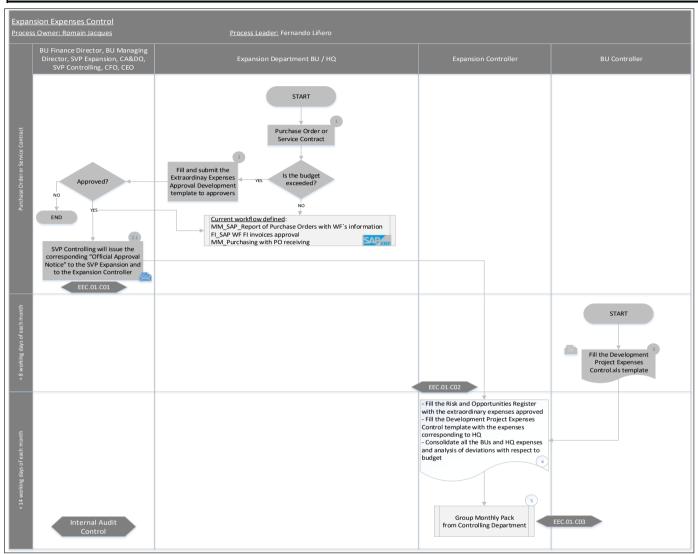
## **NH** | HOTEL GROUP Corporate IT & Organization Department Process: Expansion Management Subprocess: Expansion Expenses Control Author Miguel Pérez Date 19.07.2016 Last modification date Document version NH Approvals Date Comments Process Owner Romain Jacques Fernando Liñero Process Leader **Modification History** Document Version Date 0.1 19.07.2016 Miguel Pérez

<b>TH</b>   HOTEL GROUP	Corporate IT & Organization Department
Process: Expansion Management	
Subprocess: Expansion Expenses Control	
Process Owner: Romain Jacques	Proces Leader: Fernando Liñero



Shape		Name	Description			
		Task	Represents a manual activity of the process.			
		Automatic Task	Represents an automatic activity of the process.			
-		Flow direction	Input or output of the task of decision.			
Internal Audit Con trol		Internal Audit Control	Controls defined by NH Internal Audit			
		Systems	Applicatio or Tool.			
		Start/End	Indicates the beginning or the end of a process.			
		Manual Process	Manual Business proces composed of tasks, decisions flow directions, documents and			
		Decision point	It is originated after one task and i generates two or another decision			
	Report or document		It is a physical or electronic file used as input or output of a task.			
Notifications External/Internal Notification		External/Internal Notifications.				

**NH** | HOTEL GROUP

Corporate IT & Organization Department

Process: Expansion Management

Subprocess: Expansion Expenses Control

rocess Owner: Romain Jacques

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Order	Task	Task Description	When	Responsible	Frecuency	Tools
1	Approval for budgeted expansion expenses	Approval for budgeted expansion expenses will be carried out according to purchase orders & invoices workflows defined in the following procedures:  SAP_FI Invoices approval (without previous PO)  PRO_Opex Purchase order Management	Each purchase	According to approval workflow	As often as needed	SAP_MM SAP_FI
2	Approval for non budgeted expansion expenses	Complete the approval template for all purchases or services that are exceeded in BU / HQ Expansion Annual Budget (or may exceed).	Each purchase	Expansion Department BU / HQ	As often as needed	EXP Development Extraordinary Expenses Approval.xls
2.1	Approval communication	If the purchase or service is approved, an e-mail with "Official Approval Notice" will be sent.	+ 1 working day from the approval	SVP Controlling	As often as needed	E-mail
2.1 - AI	Internal Audit Control (ECC 01.C01)	Any purchase or service that can generate a budget deviation must be approved following the established matrix.	N/A	Internal Audit Department	Execution: Ad-hoc Test: Annual	Evidence: Extraordinary Expense Approval template
3	Complete follow up budget template	Complete the follow up budget template in order to know the committed and incurred costs for every project or expansion opportunity at any time.	+ 8 working days of each month	BU Controller Expansion Controller	Monthly	EXP Development Project Expenses Control.xls
4	Complete follow up budget template	Fill out the Development Project Expenses Control template with the committed and recorded expenses that are attributable to HQ Expansion Department.     Fill out the Risks & Opportunities template with extraordinary costs approved.     Regarding the budgetery analysis of the different BUs, prepare a report with the data received and analyse the deviations detected.	+ 14 working days of each month	Expansion Controller	Monthly	Risk & Opportunity Register.xls  EXP Development Project Expenses  Control.xls
4 - AI	Internal Audit Control (ECC 01.C02)	Any deviation is analyzed by the Expansion Controller and is included the following reports:  1 - Development project expenses control.  2 - Risk and Opportunity Register	N/A	Internal Audit Department	Execution: Monthly Test: Annual	Evidence: 1- Development project expenses control 2- Risk and Opportunity Register
5	Add analysis templates in "Group Monthly Pack"	Include the foregoing information (Development Project Expenses Control template, Risks & Opportunities template and consolidated report) in "Group Monthly Pack" in order to submit them to Controlling and Financial Planning Department.	+ 14 working days of each month	SVP Controlling and Financial Planning	Monthly	Templates
5 - AI	Internal Audit Control (ECC 01.C03)	The deviation detected are included in the "Group Monthly Pack" as parte of the monitoring performed over the approved budget	N/A	Internal Audit Department	Execution: Monthly Test: Annual	Evidence: "Group Monthly Pack"